

# Fall 2015 Investor Relations Update













### GameStop is a \$9B Global Specialty Retailer



A global family of specialty retail brands that makes the most popular technologies affordable and simple

#### Video Games









6,133 Video Game Stores around the world

#1 Market Share in 13 countries

# Digital / Mobile Gaming











\$948M\* Digital Business

#### Wireless/ Technology

## simply·mac

## cricket



Largest & fastest growing AT&T authorized wireless reseller

731 Technology Brand Stores

#### **Publishing**





#1 Digital Magazine in the world

## Q2 2015 Overview



#### **Consolidated Performance Summary**

	Q2 2015	Q2 2014
Total Sales	\$1,761.9M +1.8%	\$1,731.4M
Same Store Sales	+8.1%	+21.9%
Gross Margin	\$580.5M 32.9%	\$550.9M 31.8%
Operating Earnings*	\$60.8 +65.7%	\$36.7
Net Income*	\$33.1M +34.6%	\$24.6M
Diluted EPS*	\$0.31 +40.9%	\$0.22
Shares repurchased	\$60.7M 1.41M shares	\$75.5M 1.90M shares
Dividends paid	\$38.4M	\$37.6M

### Our Strategic Plan



#### Maximize Brick & Mortar Stores

- Capture leading market share of new console cycle
- Utilize stores to grow digital sales
- Grow omni-channel platform: Pick-up @ store, Web-in-store
- Apply retail expertise to Tech Brands

#### **Build on our Distinct Pre-owned Business**

- Expand the value assortment to increase sales and gross profit dollars
- Gain market share in Value channel

#### Own the Customer

 Capitalize on our international loyalty program, now with 44 million members in 14 countries around the world

#### **Digital Growth**

DLC, Kongregate, Steam wallet, PC Downloads, Console Network cards

#### **Disciplined Capital Allocation**

 Return 100% of FCF to shareholders through buyback & dividend unless a better opportunity arises

### PowerUp Rewards Engaging Customers





44M Global Members

U.S. PENETRATION

1 in 5

% OF SALES

76%

Avg. Annual Spend

\$320

**PROFIT** 

**5**x

#### Pre-owned / Value Video Games



# GameStop is the industry leader with advanced refurbishment operations and inventory management systems

#### Unique form of currency

- Significant amount of trade credit dollars provided to consumers annually
- 70% of credit funds new game purchases
- 30% of Xbox One and PS4 console sales enabled by trade credits
- Consumers assign an estimated \$20 residual value to physical games

Gross margins of 44%-46%

Unique, complex, pricing algorithms that control the buy and sell side sales price to effectively manage inventory levels

Superior assortment planning and in-store visual merchandising around top-selling pre-owned games

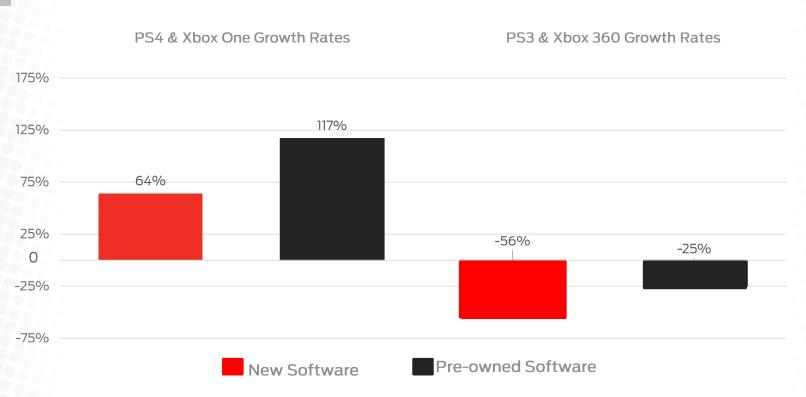
Sophisticated, in-house systems built to comply with thousands of U.S. municipal code laws around accepting trades

Global, high-tech refurbishment operations capable of repairing millions of hardware and software units annually

Projecting mid-single digit growth in Pre-owned / Value video games this year

### New & Pre-owned SW Growth by Generation



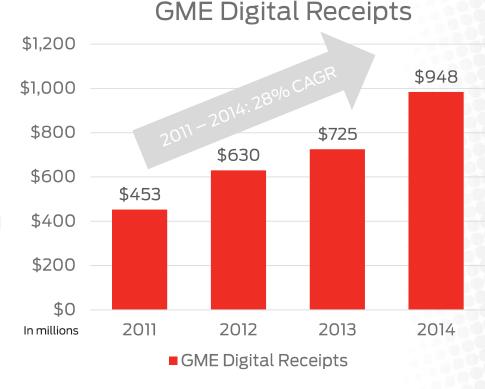


Next gen Pre-owned software is outperforming all other software

## **GameStop Digital**



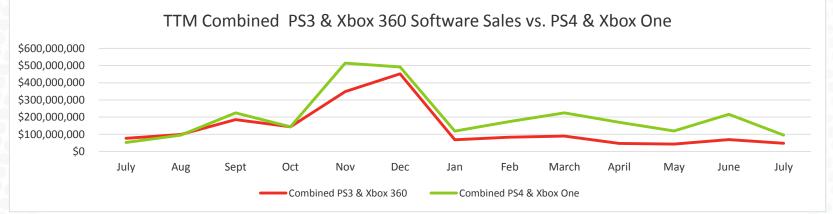
- GameStop is driving digital growth through multiple channels:
  - Downloadable content
  - Mobile gaming
  - Platform currency
  - Full game downloads
- Proprietary platform to drive discovery and delivery of digital content
- 60% of digital purchases are paid for with cash, trade credits or gift cards
- 95%+ of GameStop's digital sales occur within its physical stores
- Only 20% of gamers surveyed said they would purchase a new AAA FGD\*



#### Next-Gen Hardware & Software Growth







#### 2015 New Titles



#### Projecting 4% to 6% Software growth in FY15

Madden NFL 16 FIFA 16

NBA 2K16

Q3 2015 Metal Gear Solid V Phantom Pain Assassin's Creed Syndicate

Super Mario Maker

Destiny: The Taken King

Guitar Hero Live Halo 5 Guardians

Q4 2015

Star Wars Battlefront Call of Duty: Black Ops III Fallout 4 Need For Speed Rise of the Tomb Raider Rainbow Six Siege Just Cause 3



## We Are Investing in Our Future



We continue to find and exploit new markets that provide growth and leverage our core strengths

simply-mac cricket

Physical Gaming \$14.8B

Gaming

**Digital Gaming** \$7.8B

**Our Brands** 

Addressable

Market

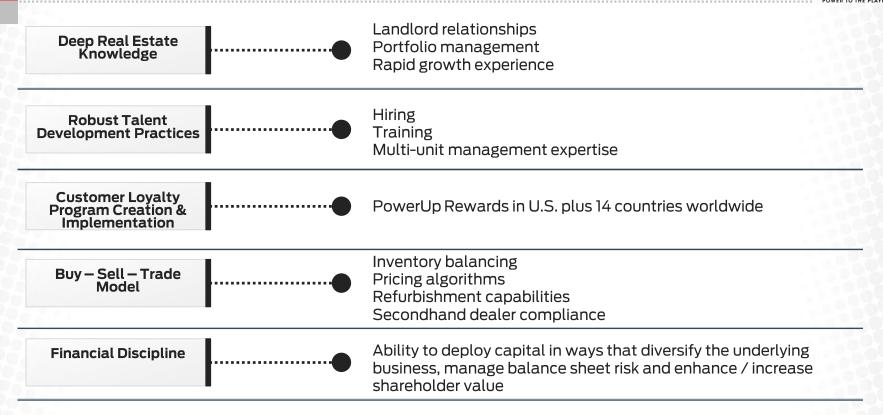






## GameStop Transferable Competencies





We will leverage our core competencies in retailing to diversify and grow our revenues and increase profits

## **Technology Brands Segment**





Largest and Fastest Growing AT&T Authorized Wireless Reseller



Simply·mac

Largest Apple
Authorized Reseller

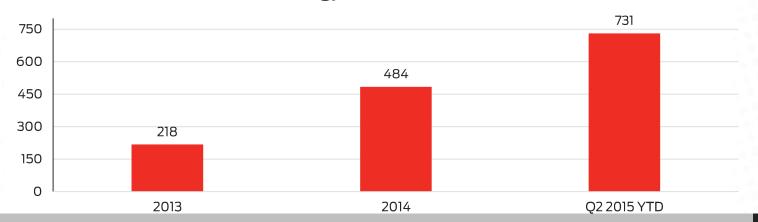
- New segment added to the business in Q4 2013
- Products include new and pre-owned mobile devices, wireless service, consumer electronics, and non-gaming and related accessories
- Incremental opportunity with trade-in of pre-owned electronic devices
- Long term dealer arrangement and licensing agreements with AT&T and Apple

#### **Store Growth Overview**



	<b>GameStop</b> <sup>*</sup>	<b>spring</b> mobile	simply-mac	cricket"
Store Count (end of Q2 2015)	6,133	590	72	69
Projected Mature Annual Sales/Store	\$1.3M	\$0.7 - \$1.0M	\$2.0 - \$3.0M	\$0.4 -\$0.6M
Projected Mature	\$125 - \$135K	\$100 - \$140K	\$80 - \$120K	\$40 - \$60K

#### Technology Brands Store Count



#### **Exclusive Distribution and Dealer Fragmentation**

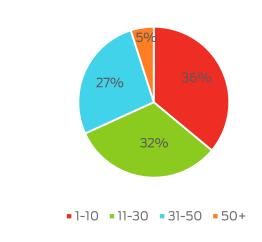


GameStop's leading position as an AT&T dealer coupled with significant market fragmentation provides a meaningful opportunity to continue to grow through accretive acquisitions

Exclusive Distribution (# of stores)



Local Dealer Fragmentation (# of stores)



Spring Mobile is AT&T's largest national dealer

68% of local dealers have 30 stores or less

## **Technology Brands**



#### Performance Summary and Five Year Outlook

	2014	2019E	CAGR
Sales	\$328.6M	\$1,460M	34.8%
Operating Earnings	\$32.9M	\$168M	38.4%
Net Income	\$21.2M	\$106M	38.2%
EPS contribution	\$0.19	\$0.97*	38.5%

#### Collectibles



# Fast growing, video game and pop culture retail category that we project can grow to over \$500 million in sales over the next three years

- GameStop has a long history of selling licensed merchandise:
  - Pokemon, McFarlane toys/figures, Angry Birds
- Started emphasizing add-on products during hot title launches to increase ticket size and margin: "franchise marketing"
- Expanded in-store sections in Australia over the last two years
  - Introduced stand alone concept "Zing Pop Culture" in 2014
- Added dedicated sections to all stores worldwide in Holiday 2014
- Currently expanding dedicated sections in all stores
- Acquired Geeknet for \$140 million to accelerate growth









### 2015 Guidance



	Q3 2015	FY 2015
Total Revenue	Flat to 4.0%	Flat to 5.0%
Same Store Sales	1.0% to 4.0%	2.0% to 7.0%
Operating Margin		6.5% to 7.0%
Shares Outstanding	106,700,000	107,000,000
EPS	\$0.53 to \$0.60	\$3.66 to \$3.86
Free cash flow*		\$400M to \$500M

<sup>\*</sup> Free cash flow is defined as cash flow from operations less cash flows from investing activities excluding acquisitions

#### 2015 Uses of Cash



