

## **GameStop Corp.**

### **CORPORATE GOVERNANCE GUIDELINES**

The following Corporate Governance Guidelines have been adopted by the Board of Directors (the “Board”) of GameStop Corp. (the “Company”) to provide a framework for the governance of the Company and to assist the Board in the exercise of its responsibilities to the Company and its stockholders. These guidelines should be interpreted in the context of all applicable laws and the Company’s Certificate of Incorporation, By-laws and other corporate governance documents, including the Audit Committee Charter, the Compensation Committee Charter and the Nominating and Corporate Governance Committee Charter. These guidelines are intended to provide a set of flexible guidelines for the effective functioning of the Board. The Board will review these guidelines and other aspects of the Company’s governance periodically and may modify or amend these guidelines and the authority and responsibilities of the Board set forth in these guidelines at any time.

#### **A. The Role of the Board of Directors**

##### **1. Direct the Affairs of the Company for the Benefit of Stockholders**

The primary responsibility of the Board is to oversee the affairs of the Company for the benefit of stockholders. The Board agrees that day-to-day management of the Company is the responsibility of management and that the role of the Board is to oversee management’s performance of that function. The Board shall also mandate and administer a corporate compliance program, which shall include a Company Code of Business Conduct and Ethics, the maintenance of accounting, financial and other controls and the review of the adequacy of such controls.

##### **2. Long Range Strategy Development**

Long range strategic issues should be discussed as a matter of course at regular Board meetings.

##### **3. Review of Financial Goals and Performance**

The Board reviews the annual operating plan and specific goals at the start of the fiscal year and reviews financial performance quarterly (actual and in comparison to plan). The Board also believes it is important to establish and evaluate both short and longer term objectives.

##### **4. Ethical Business Environment**

The Board insists on an ethical business environment that focuses on adherence to both the letter and the spirit of regulatory and legal mandates. The Board expects that management will conduct operations in a manner supportive of this view and in adherence to the policies comprising these guidelines, the Company’s Code of Standards, Ethics & Conduct, the Company’s securities trading policy and other governance policies adopted from time to time by the Board and the Company. The Board is committed to avoiding any transactions that compromise, or appear to compromise, director independence.

5. Chief Executive Officer's Performance Evaluation

The Chief Executive Officer's performance will be evaluated annually by the Compensation Committee as a regular part of any decision with respect to the Chief Executive Officer's compensation.

6. Succession Planning

The Board is responsible for succession planning. The Nominating and Corporate Governance Committee shall periodically review the talent development and succession plans for the senior executive officer positions of the Company, including the Chairman and Chief Executive Officer. Additionally, succession planning issues will be discussed as a matter of course at regular Board meetings.

7. Compensation of Senior Executive Officers

The Compensation Committee is responsible for reviewing and approving annually corporate goals and objectives relevant to Chairman and Chief Executive Officer compensation, evaluating the Chairman's and Chief Executive Officer's performance in light of those goals and objectives and, either as a committee or together with the other independent directors of the Company (as directed by the Board), determining and approving the Chairman's and Chief Executive Officer's compensation based on this evaluation. Working together with the Chairman and Chief Executive Officer, the Compensation Committee is responsible for annually reviewing and approving, for the named executive officers of the Company and any other executive officers of the Company as deemed appropriate by the Compensation Committee and the Chief Executive Officer, (a) the annual base salary level, (b) the annual incentive opportunity level, including bonus, (c) the long-term incentive opportunity level, (d) employment agreements, severance arrangements, and change of control agreements/provisions, in each case as, when and if appropriate, and (e) any special or supplemental benefits.

8. Periodic Review of Corporate Governance Guidelines

The operation of the Board is a dynamic and evolving process. Accordingly, these guidelines will be reviewed periodically by the Nominating and Corporate Governance Committee, which shall make recommendations to the Board of any proposed changes for approval by the Board.

**B. Meetings of the Board**

1. Frequency of Meetings

The Board will meet at least once each quarter and in conjunction with the annual meeting of stockholders. The Board believes that the specific number of Board meetings should vary with circumstances and that special meetings should be called as necessary.

The Board recognizes that directors discharge their duties in a variety of ways, including personal meetings and telephone contact with management and others regarding the business and affairs of the Company. The Board also believes that it is the responsibility of

individual directors to make themselves available to attend both regular and special Board and committee meetings on a consistent basis.

2. Executive Sessions

Non-management directors will meet in executive sessions regularly and, if the group of non-management directors includes any director who is not “independent,” the independent directors will meet at least once each year in an executive session of only independent directors. As appropriate, some of the executive sessions of the non-management directors should be with the Chief Executive Officer and some should be outside the presence of the Chief Executive Officer and any other members of management.

3. Access to Management and Outside Experts

Board members should have reasonable direct access to the Company’s management. The Board or a Board committee may seek legal, financial or other expert advice from a source independent of management. Board members are expected to use their judgment to ensure that contact with the Company’s management is not distracting to the business operations of the Company.

4. Attendance of Non-Directors at Meetings

The Chairman of the Board (the “Chairman”) has discretion to invite any members of management to attend Board meetings at appropriate times, subject to the Board’s right to request that such attendance be limited or discontinued. At the Board’s request, non-management guests will sign a confidentiality agreement in form satisfactory to the Company prior to such guest’s participation in any Board or committee meeting. The Board and committees may exclude any guest from part or all of any meeting upon its determination that it is in the best interests of the Company to do so.

5. Attendance at Annual Meetings

All directors are expected to attend the Company’s annual meeting of stockholders and to be available to address questions raised by stockholders.

6. Agendas and Presentations

The Chairman has the authority to establish the agenda for each Board meeting, taking into account suggestions of Board members. Board members may include particular items on the agenda by contacting the Chairman, and the Chairman is expected to request suggestions or opinions on possible agenda items from directors before each meeting.

As with the agenda, the Chairman has the authority to determine the form of each presentation to the Board and the person to make such presentation. Each meeting should include reports from the Board committees, as appropriate.

It is the policy of the Board that the Chief Financial Officer or other senior financial officer gives a presentation on the financial and operating results of the Company and related issues at each regular Board meeting.

7. Information Flow

All information relevant to the Board's understanding of matters to be discussed at an upcoming Board meeting should be distributed in writing or electronically to all members in advance, whenever feasible and appropriate and reviewed by all board members in advance of the meeting. This will help facilitate the efficient use of meeting time. In preparing this information, management should ensure that the materials distributed are as concise as possible, yet give directors sufficient information to make informed decisions. The Board acknowledges that certain items to be discussed at Board meetings are of an extremely sensitive nature and that the distribution of materials on these matters prior to Board meetings may not be appropriate.

The Board periodically reviews the information flow to Board members to ensure that directors receive the appropriate type and amount of information from management in sufficient time to prepare for meetings. The Chairman or the Chairman's designee will coordinate the information flow to the directors, periodically discuss director satisfaction with Board materials with individual directors and encourage directors to offer suggestions on the type and amount of information provided to the Board. In addition, this topic will be considered annually by the Board as part of its regular review of Board performance.

8. Director Orientation

The Chief Financial Officer and General Counsel will be responsible for providing an orientation for new directors under the oversight of the Nominating and Corporate Governance Committee. The orientation will include comprehensive information about the Company's business and operations, general information about the Board and its committees, including a summary of director compensation and benefits, and a review of director duties and responsibilities.

9. Communication

The Board believes that management speaks on behalf of the Company. Individual directors occasionally may meet or otherwise communicate with stockholders and other persons involved with the Company, but it is expected that directors would do this with the knowledge of the Chief Executive Officer.

10. Director Continuing Education

Each director is expected to maintain the necessary level of expertise to perform his or her responsibilities as a director. The Company encourages directors to participate in continuing education programs to assist the directors in maintaining an appropriate level of expertise. It is the Company's policy to pay for all reasonable expenses for director continuing education, subject to pre-approval by the Company's Chairman. The Nominating and Corporate Governance Committee is responsible for regularly assessing the adequacy of and need for additional director continuing education programs.

## **C. Board Structure**

### **1. Composition of Board**

The Board is currently comprised of a Chairman position, which is separate from the Chief Executive Officer position, and other directors, a majority of whom are independent, including a lead independent director. It is the policy of the Company that the Board consist of a majority of independent directors. The Chairman is selected by the Board in the manner that the Board determines to be in the best interest of the Company and its stockholders. The lead independent director presides over regularly scheduled meetings with the other non-management directors to discuss and evaluate the Company's business without members of management present. If the Chairman is independent, the Chairman will serve as the lead independent director. If the Chairman is not independent, the Board will appoint a lead independent director, whose term shall be three years provided that the lead independent director is re-elected annually by the stockholders during such three year term. The Board is committed to diversified membership. The Board will not discriminate on the basis of race, color, national origin, gender, religion or disability in selecting nominees.

### **2. Definition of Independent Director**

The Board defines an "independent director" as a director that meets the independence requirements of the New York Stock Exchange and the rules and regulations promulgated by the Securities and Exchange Commission. To evaluate "independence," the Board may consider all relevant factors. For a director to be deemed an independent director, the Board must affirmatively determine that the director has no material relationship with the Company, and the basis for the determination will be disclosed in the Company's annual proxy statement.

### **3. Size of the Board**

The Company's Certificate of Incorporation provides for a Board with 3 to 15 members. The Board consists of one class of directors, pursuant to the provisions of the Certificate of Incorporation. The entire Board is elected annually at each annual meeting of stockholders, as provided in the Certificate of Incorporation. The Nominating and Corporate Governance Committee is responsible for reviewing and making recommendations to the Board regarding the size and composition of the Board and its committees. The Board will determine whether it is necessary to increase or decrease the size of the Board from time to time.

### **4. Director Term Limits**

The Board believes that consistent quality in the directorship can be achieved effectively without term limits.

### **5. Director Retirement Age**

The Board has established a retirement age of 75. In the event that a director reaches his or her 75<sup>th</sup> birthday during his or her term, that director shall be eligible to serve as a director of the Company until the Company's next annual meeting of stockholders. In the event that a director will reach his or her 75<sup>th</sup> birthday during that director's next term, that director shall be

eligible to stand for re-election as a director of the Company, provided that the director shall resign from the Board effective on the date of Company's next annual meeting of stockholders immediately following his or her 75<sup>th</sup> birthday. The Chairman may waive the retirement age limit if he or she determines, in his or her discretion, that the director reaching retirement age possesses special skills and insights that are of particular value to the Company.

#### 6. Director Appointments

The Nominating and Corporate Governance Committee is responsible for (i) identifying and evaluating individuals qualified to become Board members, consistent with criteria approved by the Board and these guidelines, (ii) recommending to the Board the director nominees for each annual meeting of the Company's stockholders and (iii) recommend to the Board the director nominees for each annual meeting of the Company's stockholders and recommend director nominees to fill vacancies on the Board.

The Board nominates candidates for election to the Board. The Board is responsible for addressing vacancies on the Board and for recommending nominees to stockholders for approval at the annual meeting of stockholders.

The Company does not set specific criteria for directors except to the extent required to meet applicable legal, regulatory and stock exchange requirements, including, but not limited to, the independence requirements of the New York Stock Exchange and applicable securities laws. Nominees for director will be selected on the basis of outstanding achievement in their personal careers, board experience, wisdom, integrity, ability to make independent and analytical inquiries, understanding of the business environment and willingness to devote adequate time to Board duties. The Board believes that each director should have a basic understanding of (i) the principal operational and financial objectives and plans and strategies of the Company, (ii) the results of operations and financial condition of the Company and of any significant subsidiaries or business segments and (iii) the relative standing of the Company and its business segments in relation to its competitors.

The Nominating and Corporate Governance Committee is responsible for reviewing and making recommendations to the Board regarding the specific minimum qualifications, if any, of Board members.

#### 7. Director Evaluation; Committee Evaluations

The Board believes it is appropriate to annually review its own performance and for each Board committee to review its own performance. The Nominating and Corporate Governance Committee oversees the annual performance evaluation of the Board. Each Board committee annually performs its own performance evaluation. All directors are free to make suggestions on improvement of the Board's practices at any time and are encouraged to do so.

#### 8. Director Compensation and Stock Ownership

The Board believes that the level of director compensation generally should be competitive with that paid to directors of other corporations of similar size and profile in the United States. The Board also believes that director compensation should be reviewed in light of the

independence requirements of directors and criteria such as contributions to charitable organizations and consulting agreements should be reviewed critically in this context. The Compensation Committee is responsible for making recommendations for the Board's review and approval with respect to non-employee director compensation and benefit programs.

The Board believes that it is important for each director of the Company to have a financial stake in the Company to help align the director's interests with those of the Company's stockholders. The Company has adopted an equity ownership policy requiring that each non-employee director maintain ownership of common stock having a value of at least \$275,000. New directors are given a period of five years to attain full compliance with this requirement.

9. Service on Other Public Companies' Boards and Interlocking Directorates

Directors are encouraged to limit the number of other public company's boards of directors on which they serve, taking into account potential board attendance, participation, effectiveness as a board member and conflicts of interest. Board members may serve on up to three public company boards of directors in addition to serving on the Board. Directors should advise the Chairman in advance of accepting an invitation to serve on another public company board of directors in order to avoid legally impermissible interlocking directorships or other conflicts of interest.

Officers of the Company may serve on up to two public company boards of directors in addition to serving on the Board, subject to the approval of the Chairman.

**D. Committees of the Board**

1. Number and Types of Committees

The Board believes that committees should be created and disbanded depending on the particular interests of the Board, issues facing the Company and legal requirements. The current standing committees of the Board are the Audit Committee, the Compensation Committee and the Nominating and Corporate Governance Committee. Directors are free to make suggestions regarding committees at any time and are encouraged to do so. The Board considers from time to time the committee structure as part of its review of overall Board effectiveness. The composition, members and responsibilities of each committee will be reviewed periodically. The Nominating and Corporate Governance Committee is responsible for reviewing the composition of each committee and making recommendations to the Board regarding the composition of each committee and the appointment of committee chairpersons.

2. Committee Qualifications

Members of the Audit Committee, the Compensation Committee and the Nominating and Corporate Governance Committee are required to meet the independence requirements of the New York Stock Exchange and applicable securities laws. Additionally, members of the Audit Committee are required to meet the financial literacy requirements of the New York Stock Exchange. The Board will annually evaluate such financial literacy and will determine whether any member of the Audit Committee may be deemed an "audit committee

financial expert,” as defined under the rules and regulations of the Securities and Exchange Commission.

3. Frequency of Committee Meetings

Management will generally recommend an annual committee meeting schedule for all standing committees, but it is the responsibility of committee chairpersons, in consultation with committee members, to determine the frequency and length of committee meetings. The Audit Committee will meet at least quarterly.

4. Committee Agendas

Committee chairpersons, in consultation with appropriate members of management and committee members, will determine committee agendas.

5. Committee Reports

Reports of committee meetings are provided to the Board following each committee meeting. Committee chairpersons are offered the opportunity to comment or report on committee activities at each Board meeting.

6. Specific Roles and Responsibilities

The specific roles and responsibilities of the Board committees are outlined in their respective charters.

*As adopted by the Board of Directors on November 6, 2018.*