

# Q2 2015 Investor Relations Update







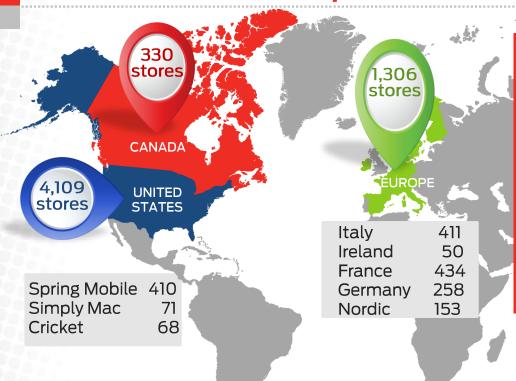






## Who is GameStop?





6,166 Video Game Stores 549 Technology Brand Stores

Dominant Leader in Global Video Game Category

**Operations in 14 Countries** 

Fortune 500 & S&P 500 Company

421 stores



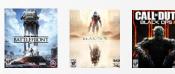
# We're a \$9B Global Specialty Retailer



We're a global family of specialty retail brands that makes the most popular technologies affordable and simple

Video Games #1 Market Share in 13 countries







Digital/Mobile Gaming

\$948M\* Digital Business





**Top 10 Mobile Publisher** 

Wireless/ Technology



Fastest Growing AT&T Wireless Reseller

simply·mac

Largest Apple Authorized Reseller



**AT&T National Dealer** 

**Publishing** 





#1 Digital Magazine

# Q1 2015 Overview



#### **Consolidated Performance Summary**

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	Q1 2015	Q1 2014			
Total Sales	\$2,060.6M +3.2%	\$1,996.3M			
Same Store Sales	+8.6%	+5.8%			
Gross Margin	\$639.0M 31.0%	\$626.4M 31.4%			
Operating Earnings	\$123.9 +17.0%	\$105.9			
Net Income	\$73.8M +8.5%	\$68.0M			
EPS	\$0.68 +15.3%	\$0.59			
Shares repurchased	\$46.4M 1.19M shares	\$52.2M 1.33M shares			
Dividends paid	\$38.8M	\$38.2M			

## Our Strategic Plan



#### Maximize Brick & Mortar Stores

- Capture leading market share of new console cycle
- Utilize stores to grow digital sales
- Apply retail expertise to Tech Brands

#### **Build on our Distinct Pre-owned Business**

- Expand the value assortment to increase sales and gross profit dollars
- Gain market share in Value channel

#### Own the Customer

 Capitalize on our international loyalty program, now with over 42 million members in 14 countries around the world

#### Digital Growth

DLC, Kongregate, Steam wallet, PC Downloads, Console Network cards

#### **Disciplined Capital Allocation**

 Return 100% of our FCF to shareholders through buyback and dividend unless a better opportunity arises

## PowerUp Rewards Engaging Customers





U.S. PENETRATION

1 in 5

% OF SALES

76%

Avg. Annual Spend

\$318

**PROFIT** 

**5**x

#### Pre-owned / Value Video Games



# GameStop is the industry leader with advanced refurbishment operations and inventory management systems

#### Unique form of currency

- Significant amount of trade credit dollars provided to consumers annually
- 70% of credit funds new game purchases
- 30% of Xbox One and PS4 console sales enabled by trade credits
- Consumers assign an estimated \$20 residual value to physical games

Gross margins of 42%-48%

Unique, complex, pricing algorithms that control the buy and sell side sales price to effectively manage inventory levels

Superior assortment planning and in-store visual merchandising around top-selling pre-owned games

Sophisticated, in-house systems built to comply with thousands of U.S. municipal code laws around accepting trades

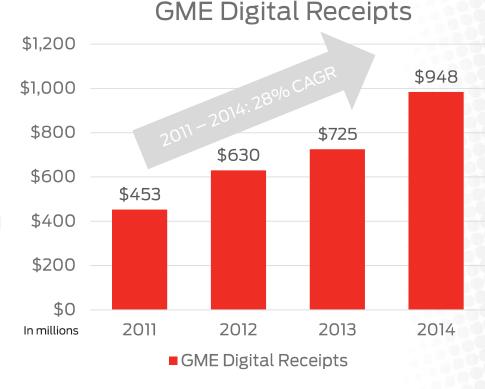
Global, high-tech refurbishment operations capable of repairing millions of hardware and software units annually

Projecting mid-single digit growth in Pre-owned / Value video games this year

# **GameStop Digital**



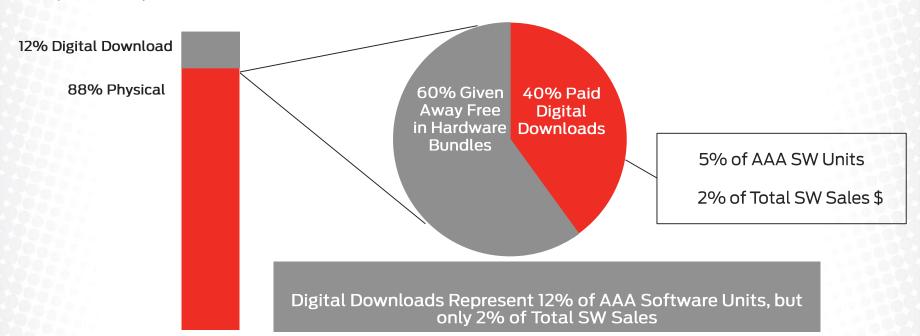
- GameStop is driving digital growth through multiple channels:
  - Downloadable content
  - Mobile gaming
  - Platform currency
  - Full game downloads
- Proprietary platform to drive discovery and delivery of digital content
- 60% of digital purchases are paid for with cash, trade credits or gift cards
- 95%+ of GameStop's digital sales occur within its physical stores
- Only 20% of gamers surveyed said they would purchase a new AAA FGD\*



# 2014 Overview of Console Digital Downloads



2014 Triple A Software Units (North America)

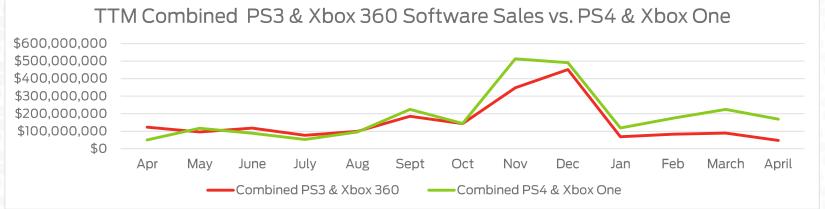


In 2014, GameStop captured approximately 42% of the DLC market, in line with new software market share

## Next-Gen Hardware & Software Growth

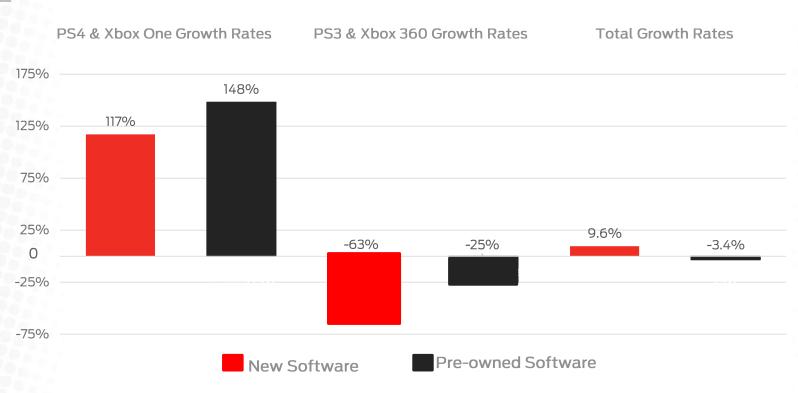






## New & Pre-owned SW Growth by Generation





Pre-owned Growth impacted by sales mix being primarily prior gen products

#### **2015 New Titles**



#### Projecting 4% to 6% Software growth in FY15

Q2 2015
The Witcher III: Wild Hunt
Batman: Arkham Knight
LEGO Jurassic World
Elder Scrolls Online
Rory Mcilroy PGA Tour

Q3 2015 Madden NFL 16 FIFA 16

NBA 2K16 Metal Gear Solid V Phantom Pain Assassin's Creed Syndicate

Halo 5 Guardians

Q4 2015 Guitar Hero Live
Star Wars Battlefront
Call of Duty: Black Ops III
Rainbow Six Siege
Fallout 4





















# Technology Brands















# GameStop Transferable Competencies





We will leverage our core competencies in retailing to diversify and grow our revenues and increase profits

# We Are Investing in Our Future



We continue to find and exploit new markets that provide growth and leverage our core strengths



Technology Brands New/Emerging

Addressable Market

Physical Gaming

\$14.8B

**Digital Gaming** \$7.8B

Wireless \$185B

**Apple Retail** \$50B

Collectibles\* \$11B

> \*Defined as licensed video game, movie and pop culture merchandise

**Our Brands** 





# **Technology Brands Platform**



#### **Key Brands**



Fastest Growing AT&T Wireless Reseller





- New segment added to the business in Q4 2013
- Products include new and pre-owned mobile devices, wireless service, consumer electronics, and non-gaming and related accessories
- Incremental opportunity with trade-in of pre-owned electronic devices
- Long term dealer arrangement and licensing agreements with AT&T and Apple

## **Store Growth Overview**



	<b>GameStop</b>	<b>spring</b> mobile	simply-mac	cricket wireless
Store Count (end of Q1 2015)	6,166	410	71	68
Projected Mature Annual Sales/Store	\$1.3M	\$0.7 - \$1.0M	\$2.0 - \$3.0M	\$0.4-\$0.6M
Projected Mature Contribution/Store	\$125 - \$135K	\$100 - \$140K	\$80 - \$120K	\$40 - \$60K

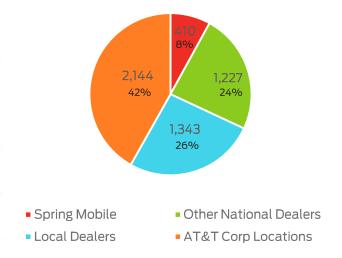
Projecting growth of 450 to 550 new Tech Brands stores in FY15

## **Exclusive Distribution and Dealer Fragmentation**

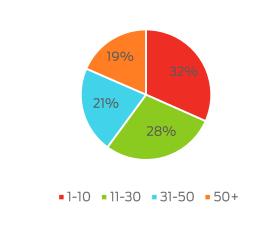


GameStop's leading position as an AT&T dealer coupled with significant market fragmentation provides a meaningful opportunity to continue to grow through accretive acquisitions





Local Dealer Fragmentation (# of stores)



Spring Mobile is AT&T's 2<sup>nd</sup> largest national dealer

60% of local dealers have 30 stores or less

# **Technology Brands**



#### Performance Summary and Five Year Outlook

	2014	2019E	CAGR
Sales	\$328.6M	\$1,460M	34.8%
Operating Earnings	\$32.9M	\$168M	38.4%
Net Income	\$21.2M	\$106M	38.2%
EPS contribution	\$0.19	\$0.97*	38.5%

#### Collectibles



# Fast growing, video game and pop culture retail category that we project can grow to over \$500 million in sales over the next three years

- GameStop has a long history of selling licensed merchandise:
  - Pokemon, McFarlane toys/figures, Angry Birds
- Started emphasizing add-on products during hot title launches to increase ticket size and margin: "franchise marketing"
- Expanded in-store sections in Australia over the last two years
  - Introduced stand alone concept "Zing Pop Culture" in 2014
- Added dedicated sections to all stores worldwide in Holiday 2014
- Currently expanding dedicated sections in all stores
- Acquired Geeknet for \$140 million to accelerate growth









# 2015 Guidance



	Q2 2015	FY 2015
Same Store Sales	0% to 3%	1.0% to 6.0%
Operating Margin		6.5% to 7.0%
Shares Outstanding	108,000,000	108,200,000
EPS	\$0.21 to \$0.25	\$3.63 to \$3.83
Free cash flow*		\$400M to \$500M

<sup>\*</sup> Free cash flow is defined as cash flow from operations less cash flows from investing activities excluding acquisitions

#### 2015 Uses of Cash



