## Gamestop <br> POWER TO THE PLAYERS ${ }^{\circ}$

## Q2 2015 Investor Relations Update

## Who is GameStop?

## We're a \$9B Global Specialty Retailer

We're a global family of specialty retail brands that makes the most popular technologies affordable and simple

Video Games
\#1 Market Share in 13 countries


GameStop


REWARD S
42M global loyalty members

Digital/Mobile Gaming
\$948M* Digital Business


KONGREGATE
Top 10 Mobile Publisher

Wireless/

## Technology

springmobile
Fastest Growing AT\&T Wireless Reseller

## simply.mac

Largest Apple
Authorized Reseller
cricket
AT\&T National Dealer

Publishing
gameinformer

\#1 Digital Magazine

## Q1 2015 Overview

Consolidated Performance Summary

|  | Q1 2015 | Q1 2014 |
| :---: | :---: | :---: |
| Total Sales | $\$ 2,060.6 \mathrm{M}$ <br> $+3.2 \%$ | $\$ 1,996.3 \mathrm{M}$ |
| Same Store Sales | $+8.6 \%$ | $+5.8 \%$ |
| Gross Margin | $\$ 639.0 \mathrm{M}$ <br> $31.0 \%$ | $\$ 626.4 \mathrm{M}$ |
| Operating Earnings | $\$ 123.9$ <br> $+17.0 \%$ |  |
| Net Income | $\$ 73.8 \mathrm{M}$ <br> $+8.5 \%$ | $\$ 105.9$ |
| EPS | $\$ 0.68$ <br> $+15.3 \%$ | $\$ 68.0 \mathrm{M}$ |
| Shares repurchased | $\$ 46.4 \mathrm{M}$ <br> 1.19 M shares | $\$ 0.59$ |
| Dividends paid | $\$ 38.8 \mathrm{M}$ | $\$ 52.2 \mathrm{M}$ |

## Our Strategic Plan

## Maximize Brick \& Mortar Stores

- Capture leading market share of new console cycle
- Utilize stores to grow digital sales
- Apply retail expertise to Tech Brands


## Build on our Distinct Pre-owned Business

- Expand the value assortment to increase sales and gross profit dollars
- Gain market share in Value channel

Own the Customer

- Capitalize on our international loyalty program, now with over 42 million members in 14 countries around the world


## Digital Growth

- DLC, Kongregate, Steam wallet, PC Downloads, Console Network cards


## Disciplined Capital Allocation

- Return 100\% of our FCF to shareholders through buyback and dividend unless a better opportunity arises


## PowerUp Rewards Engaging Customers

##  <br> 42M+Global Members

U.S. PENETRATION

1 in 5
\% OF SALES
76\%

Avg. Annual
Spend
$\$ 318$

PROFIT
5x

## Pre-owned / Value Video Games

## GameStop is the industry leader with advanced refurbishment operations and inventory management systems

## Unique form of currency

- Significant amount of trade credit dollars provided to consumers annually
- $70 \%$ of credit funds new game purchases
- $30 \%$ of Xbox One and PS4 console sales enabled by trade credits
- Consumers assign an estimated $\$ 20$ residual value to physical games

Gross margins of 42\%-48\%

Unique, complex, pricing algorithms that control the buy and sell side sales price to effectively manage inventory levels

Superior assortment planning and in-store visual merchandising around top-selling pre-owned games

Sophisticated, in-house systems built to comply with thousands of U.S. municipal code laws around accepting trades

Global, high-tech refurbishment operations capable of repairing millions of hardware and software units annually
Projecting mid-single digit growth in Pre-owned / Value video games this year

## GameStop Digital

## GME Digital Receipts

- GameStop is driving digital growth through multiple channels:
- Downloadable content
- Mobile gaming
- Platform currency
- Full game downloads
- Proprietary platform to drive discovery and delivery of digital content
- 60\% of digital purchases are paid for with cash, trade credits or gift cards
- 95\%+ of GameStop's digital sales occur within its physical stores
- Only 20\% of gamers surveyed said they would purchase a new AAA FGD*


## 2014 Overview of Console Digital Downloads

## 2014 Triple A Software Units <br> (North America)



In 2014, GameStop captured approximately $42 \%$ of the DLC market, in line with new software market share

## Next-Gen Hardware \& Software Growth

Hardware Growth*
In units


Software Growth*
In units


TTM Combined PS3 \& Xbox 360 Software Sales vs. PS4 \& Xbox One


## New \& Pre-owned SW Growth by Generation

PS4 \& Xbox One Growth Rates
PS3 \& Xbox 360 Growth Rates
Total Growth Rates


Pre-owned Growth impacted by sales mix being primarily prior gen products

## 2015 New Titles

## Projecting 4\% to 6\% Software growth in FY15



## Technology Brands

## GameStop Transferable Competencies

| Deep Real Estate Knowledge | Landlord relationships Portfolio management Rapid growth experience |
| :---: | :---: |
| Robust Talent Development Practices | Hiring <br> Training <br> Multi-unit management expertise |
| Customer Loyalty Program Creation \& Implementation | PowerUp Rewards in U.S. plus 14 countries worldwide |
| $\begin{aligned} & \text { Buy - Sell-Trade } \\ & \text { Model } \end{aligned}$ | Inventory balancing <br> Pricing algorithms <br> Refurbishment capabilities <br> Secondhand dealer compliance |
| Financial Discipline ...................... | Ability to deploy capital in ways that diversify the underlying business, manage balance sheet risk and enhance / increase shareholder value |

We will leverage our core competencies in retailing to diversify and grow our revenues and increase profits

## We Are Investing in Our Future

We continue to find and exploit new markets that provide growth and leverage our core strengths


## Key Brands

Fastest Growing
AT\&T Wireless Reseller

## cricket <br> AT\&T National Dealer

## simply•mac

Largest Apple
Authorized Reseller

- New segment added to the business in Q4 2013
- Products include new and pre-owned mobile devices, wireless service, consumer electronics, and non-gaming and related accessories
- Incremental opportunity with trade-in of pre-owned electronic devices
- Long term dealer arrangement and licensing agreements with AT\&T and Apple


## Store Growth Overview

## GameStop

Store Count (end of Q1 2015)

Projected Mature Annual Sales/Store

Projected Mature Contribution/Store

6,166
\$1.3M
\$125-\$135K


410
\$0.7-\$1.0M
\$100-\$140K
simply•mac

## cricket wireless

68

$$
\$ 2.0-\$ 3.0 \mathrm{M}
$$

\$0.4-\$0.6M
\$80-\$120K
\$40-\$60K

## Exclusive Distribution and Dealer Fragmentation

GameStop's leading position as an AT\&T dealer coupled with significant market fragmentation provides a meaningful opportunity to continue to grow through accretive acquisitions

Exclusive Distribution (\# of stores)


$$
\begin{array}{ll}
\text { - Spring Mobile } & \text { - Other National Dealers } \\
\text { - Local Dealers } & \text { - AT\&T Corp Locations }
\end{array}
$$

Local Dealer Fragmentation (\# of stores)


Spring Mobile is AT\&T's $2^{\text {nd }}$ largest national dealer
$60 \%$ of local dealers have 30 stores or less

Performance Summary and Five Year Outlook

|  | 2014 | 2019 E | CAGR |
| :---: | :---: | :---: | :---: |
| Sales | $\$ 328.6 \mathrm{M}$ | $\$ 1,460 \mathrm{M}$ | $34.8 \%$ |
| Operating <br> Earnings | $\$ 32.9 \mathrm{M}$ | $\$ 168 \mathrm{M}$ | $38.4 \%$ |
| Net Income | $\$ 21.2 \mathrm{M}$ | $\$ 106 \mathrm{M}$ | $38.2 \%$ |
| EPS <br> contribution | $\$ 0.19$ | $\$ 0.97 *$ | $38.5 \%$ |

## Collectibles

## Fast growing, video game and pop culture retail category that we project can grow to over $\$ 500$ million in sales over the next three years

- GameStop has a long history of selling licensed merchandise:
- Pokemon, McFarlane toys/figures, Angry Birds
- Started emphasizing add-on products during hot title launches to increase ticket size and margin:
"franchise marketing"
- Expanded in-store sections in Australia over the last two years
- Introduced stand alone concept "Zing Pop Culture" in 2014
- Added dedicated sections to all stores worldwide in Holiday 2014
- Currently expanding dedicated sections in all stores
- Acquired Geeknet for $\$ 140$ million to accelerate growth



## 2015 Guidance

|  | Q2 2015 | FY 2015 |
| :---: | :---: | :---: |
| Same Store <br> Sales | 0\% to 3\% | $1.0 \%$ to $6.0 \%$ |
| Operating <br> Margin | (108,000,000 | $108,200,000$ |
| Shares <br> Outstanding | \$0.21 to \$0.25 | $\$ 3.63$ to \$3.83 |
| EPS |  | $\$ 400 \mathrm{M}$ to \$500M |
| Free cash flow* |  |  |

## 2015E Capital Deployment: $\$ 400$ to $\$ 500 \mathrm{M}$ of FCF

\$100-\$150*
$\$ 150$ to $\$ 155$

$$
\$ 200-\$ 250
$$

* Does not include Geeknet acquisition


## 2015E Capital Expenditures: $\$ 150$ to $\$ 170 \mathrm{M}$

$$
\$ 35-\$ 45
$$



